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Analysis of Affirmative Action Plans Adopted by Milwaukee Area Joint Apprenticeship Committees
by Lois M. Quinn, Employment and Training Institute, University of Wisconsin-Milwaukee, 2010

In 2006 and 2010, the state Bureau of Apprenticeship Standards provided copies of the affirmative action plans adopted by Milwaukee area local joint apprenticeship committees (JACs) to the NAACP Milwaukee Branch. These plans are open to public review under the Wisconsin open records law. This paper examines the documents provided to the NAACP in light of standards established by federal and state regulations governing construction trade apprenticeship programs. A brief summary is included of the federal code of regulations (29 CFR 30) and the Wisconsin Administrative Code (DWD 296) governing affirmative action requirements for apprenticeship sponsors.

Federal Requirements for Apprenticeship Sponsors

Under the Code of Federal Regulations (29 CFR 30), sponsors of apprenticeship programs are required to adopt written affirmative action plans. The intent of such plans is explicitly delineated:

Affirmative action is not mere passive nondiscrimination. It includes procedures, methods, and programs for the identification, positive recruitment, training, and motivation of present and potential minority and female (minority and nonminority) apprentices including the establishment of goals and timetables. It is action which will equalize opportunity in apprenticeship so as to allow full utilization of the work potential of minorities and women. The overall result to be sought is equal opportunity in apprenticeship for all individuals participating in or seeking entrance to the Nation's labor force. [29 CFR 30.4 (b)]

Under the regulations, it is not enough to simply list categories of possible activities planned.

1. The sponsor is required “to **undertake a significant number of appropriate activities** in order to enable it to meet its obligations” under the federal affirmative action requirements, and **its plan must set forth “specific steps the sponsor intends to take”** in each of the categorical areas delineated. [29 CFR 30.4(c)]
2. Sponsors who have underutilized minorities and women **must list percentage goals and timetables for selection of minority and female apprentices.** [29 CFR 30.4(d)]
3. If the affirmative action plan does not include goals and timetables, it must include a “**detailed explanation as to why no goals and timetables have been established.**” [29 CFR 30.4(c)(4)]
4. If members of a specific minority group (e.g., African Americans or Latinos) are “employed in a substantially disparate manner,” separate goals must be established for that group. [29 CFR 30.4(f)]
5. If the sponsor fails to meet the goals and timetables it established, the **sponsor must show that it took “good faith efforts”** to make its affirmative action program work. Such “good faith efforts shall be judged by whether it [the sponsor] is following its affirmative action program and attempting to make it work, **including evaluation and changes in its program where necessary** to obtain the maximum effectiveness toward the attainment of its goals. [29 CFR 30.4(f)]
6. The affirmative action **plan must be reviewed annually and updated where necessary,** including the goals and timetables. [29 CFR 30.8(b)]

Federal and state agencies have the authority to monitor the progress of apprenticeship sponsors in meeting their affirmative action responsibilities, and sponsors are required to keep detailed records (by race/ethnicity and gender) on their application process, applicant pools, and the retention and promotion of those hired. Possible sanctions for non-compliance include deregistration.

Monitoring Required of Apprenticeship Sponsors

Sponsors are required to maintain detailed records documented their hiring practices.

*Each sponsor shall keep adequate records including a summary of the qualifications of each applicant, the **basis for evaluation and for selection or rejection of each applicant**, the records pertaining to interviews of applicants, the original application for each applicant, information relative to the operation of the apprenticeship program, including but not limited to **job assignment, promotion, demotion, layoff, or termination, rates of pay, or other work and, separately, hours of training provided**, and any other records pertinent to a determination of compliance with these regulations, as may be required by the Department. The records pertaining to individual applicants, selected or rejected, shall be maintained in such manner as to permit identification of minority and female (minority and nonminority) participants. [29 CFR 30.8(a)]*

The state apprenticeship council is also required to maintain records of its compliance activities.

*State Apprenticeship Councils shall keep adequate records, including registration requirements, individual program standards and **registration records, program compliance reviews and investigations**, and any other records pertinent to a determination of compliance.... [29 CFR 30.8(d)]*

Under the federal regulations, the state is responsible for enforcing compliance with affirmative action requirements.

*It shall be the responsibility of the State Apprenticeship Council to take the necessary action to bring a noncomplying program into compliance with the state plan. **In the event the State Apprenticeship Council fails to fulfill this responsibility, the Secretary [of the Department of Labor] may withdraw the recognition for Federal purposes of any or all state apprenticeship programs...** [29 CFR 30.15(a)(4)]*

The Wisconsin Administrative Code also gives the Department of Workforce Development Division of Apprenticeship and Training authority to sanction apprenticeship sponsors who do not follow state and federal affirmative action requirements.

*Where the agency [DWD], as a result of a compliance review or other reason, determines that there is reasonable cause to believe that an apprenticeship program is not operating in accordance with this plan and voluntary collective action has not been taken by the program sponsor, **the agency shall institute proceedings to deregister the program or institute court action** under the applicable state statutes and it shall refer the matter to the department for referral to the attorney general with recommendations for the institution of a court action by the attorney general under title VII of the civil rights act of 1964. [DWD 296.13(1)]*

I. Review of the 2006 Affirmative Action Plans

None of the 15 Joint Apprenticeship Committees' affirmative action plans provided to the NAACP in July 2006 met the requirements of the state administrative code DWD296 and the 29 Code of Federal Regulations Part 30.¹ Analysis of the Affirmative Action Plans on five criteria is shown below.

Criterion 1: Did the JAC have a current affirmative action plan?

Of the 15 joint apprenticeship committees serving the Milwaukee area, only 8 had current affirmative action plans as of July 2006. Seven JACs did not have current plans.

Joint Apprenticeship Committee	Is AAP current?	Date of Most Recent Plan	Years Out of Date
Milwaukee Area Bricklayers JAC	yes	October 10, 2005	
Milwaukee Area Cement Masons JAC	yes	November 28, 2005	
Milwaukee Area Electrical JAC	no	June 13, 1994	12 yr.
Milwaukee Area Ironworking JAC	yes	September, 2005	
Milwaukee Area Painting & Decorating JAC	yes	February 21, 2006	
Milwaukee Area Plumbing JAC	yes	October 10, 2005	
Milwaukee Area Sheet Metal JAC	yes	October 1, 2005	
Milwaukee Area Sprinklerfitters JAC	yes	January 1, 2006	
Milwaukee Area Steamfitting JAC	no	May 23, 1989	17+ yr.
Milwaukee Area Tile Setters JAC	no	September 3, 2002	4+ yr.
Southeast Wisconsin Carpentry JAC	no	October 10, 1994	11+ yr.
Southeast Wisconsin Construction Craft Laborers JAC	no	September 9, 2003	2+ yr.
South-Eastern Glazing JAC	no	February 24, 1988	17+ yr.
Southeastern Wisconsin Roofing & Waterproofing JAC	no	September 24, 1999	6+ yr.
Southern Wisconsin Heat and Frost Insulators JAC	yes	November 22, 2005	

¹ In meetings with the secretary of the Department of Workforce Development in Fall of 2006, the NAACP Ad Hoc Construction Committee was told that the affirmative action plans of 1/3 of the JACs would be reviewed each year and that the NAACP would be informed as to which JACs were up for review so that the committee could provide input into the review.

Criterion 2: Did the JAC list goals and timetables for employment of minorities and women?

Joint Apprenticeship Committee	What goals and timetables are listed?
Milwaukee Area Bricklayers JAC	Select 14% minorities and 20% women during next year or hiring period. (signed 10/10/2005)
Milwaukee Area Cement Masons JAC	Select not less than 22% minorities and 20% women. (signed 11/29/2005)
Milwaukee Area Electrical JAC	Select 22% minorities and 20% women during next year or hiring period. (not signed)
Milwaukee Area Ironworking JAC	12.5% enrollment of minorities, 5% of starting apprentices will be women. (signed, 9/2005?)
Milwaukee Area Painting & Decorating JAC	Plan states: “Goals for the inclusion of minorities into our program are not mandated due to the less than 22% of minorities in our jurisdiction area. Goals for the inclusion of women into our program are not mandated due to the less than 20% of women in our jurisdiction area.” (signed 3/13/2006)
Milwaukee Area Plumbing JAC	Select 10% minorities and 20% women during the next year or hiring period. (unsigned)
Milwaukee Area Sheet Metal JAC	Select 14.7% minorities and 20% women during the next year or hiring period. (unsigned)
Milwaukee Area Sprinklerfitters JAC	Select 18% minorities and 5% women during the next year or hiring period. (signed 1/9/2006)
Milwaukee Area Steamfitting JAC	Include 12.5% minorities in apprenticeship program (signed 6/1988)
Milwaukee Area Tile Setters JAC	Select 14.7% minorities and 20% women during the next year or hiring period. (signed 9/3/2002)
Southeast Wisconsin Carpentry JAC	Include 14.7% minorities and 20% women in apprenticeship program (signed 10, 1994?)
Southeast Wisconsin Construction Craft Laborers JAC	Plan states: “Goals for the inclusion of minorities into our program are not mandated due to the less than 22% of minorities in our jurisdiction area. Goals for the inclusion of women into our program are not mandated due to the less than 20% of women in our jurisdiction area.” (signed 9/9/2003)
South-Eastern Glazing JAC	Include 12.5% minorities in apprenticeship program (signed 9/1988?)
Southeastern Wisconsin Roofing & Waterproofing JAC	No goals or timetables
Southern Wisconsin Heat and Frost Insulators JAC	14.7% minorities and 20% women in apprenticeship program (signed, 5/25/1994)

Criterion 3: If the JAC lists proposed activities from the federal and state regulations, did it identify the “specific steps it intends to take” for each area as required under 29 CFR 30.4(c)?

Most of the JACs include a list of 15-30 community and government agencies (i.e., Big Step, Job Service, Milwaukee Area Technical College, Milwaukee Urban League) who will be contacted, but provide no further information on the number of contacts or outcomes of those contacts. Most include boilerplate language stating that they will keep records of their recruitment efforts (including the name and title of the contact person, the date of the contact, and the type of contact and the information supplied), but do not summarize these data in their current plan.

Joint Apprenticeship Committee	Is list from federal/ state regs?	Does JAC identify “specific steps” it intends to take in the areas listed?
Milwaukee Area Bricklayers JAC	yes	no
Milwaukee Area Cement Masons JAC	yes	no
Milwaukee Area Electrical JAC	yes	no
Milwaukee Area Ironworking JAC	yes	no
Milwaukee Area Painting & Decorating JAC	yes	no
Milwaukee Area Plumbing JAC	yes	no
Milwaukee Area Sheet Metal JAC	yes	Yes. Rating system for applicants provides alternatives (including the COIN, Communities in Need, and DOT TRANS certification) to promote affirmative hires.
Milwaukee Area Sprinklerfitters JAC	yes	no
Milwaukee Area Steamfitting JAC	yes	no
Milwaukee Area Tile Setters JAC	yes	no
Southeast Wisconsin Carpentry JAC	yes	no
Southeast Wisconsin Construction Craft Laborers JAC	yes	no
South-Eastern Glazing JAC	yes	no
Southeastern Wisconsin Roofing & Waterproofing JAC	no activities listed	no
Southern Wisconsin Heat and Frost Insulators JAC	yes	no

Criterion 4: Did the JAC describe the “good faith efforts” it has taken to make its affirmative action program work (as required under 29 CRF 30.4(f) for all sponsors failing to meet utilization goals for minorities and women)?

Joint Apprenticeship Committee	Does the JAC describe the “good faith efforts” it has previously taken to make its affirmative action program work?
Milwaukee Area Bricklayers JAC	no
Milwaukee Area Cement Masons JAC	no
Milwaukee Area Electrical JAC	no
Milwaukee Area Ironworking JAC	no
Milwaukee Area Painting & Decorating JAC	no
Milwaukee Area Plumbing JAC	no
Milwaukee Area Sheet Metal JAC	no
Milwaukee Area Sprinklerfitters JAC	no
Milwaukee Area Steamfitting JAC	no
Milwaukee Area Tile Setters JAC	no
Southeast Wisconsin Carpentry JAC	no
Southeast Wisconsin Construction Craft Laborers JAC	no
South-Eastern Glazing JAC	no
Southeastern Wisconsin Roofing & Waterproofing JAC	no
Southern Wisconsin Heat and Frost Insulators JAC	no

Criterion 5: Did the JAC identify utilization goals for African American apprentices or for African American female apprentices?

Joint Apprenticeship Committee	Does the JAC identify utilization goals for African American apprentices or for African American female apprentices?
Milwaukee Area Bricklayers JAC	no
Milwaukee Area Cement Masons JAC	no
Milwaukee Area Electrical JAC	no
Milwaukee Area Ironworking JAC	no
Milwaukee Area Painting & Decorating JAC	no
Milwaukee Area Plumbing JAC	no
Milwaukee Area Sheet Metal JAC	no
Milwaukee Area Sprinklerfitters JAC	no
Milwaukee Area Steamfitting JAC	no
Milwaukee Area Tile Setters JAC	no
Southeast Wisconsin Carpentry JAC	no
Southeast Wisconsin Construction Craft Laborers JAC	no
South-Eastern Glazing JAC	no
Southeastern Wisconsin Roofing & Waterproofing JAC	no
Southern Wisconsin Heat and Frost Insulators JAC	no

II. Review of the 2010 Affirmative Action Plans and BAS Compliance Reviews

In 2010 under a state's open record law request the NAACP received copies of the affirmative action plans for sixteen Joint Apprenticeship Committees in the Milwaukee area and copies of the Bureau of Apprenticeship Standards compliance reviews of these committees. Examples of deficiencies in the affirmative action plans received in 2010 included the following:

1. In most cases the membership of the Joint Apprenticeship Committee (that selects the candidates for apprenticeships) is still all-white or nearly all white but this is not addressed in the plan.
2. Many of the plans did not even reference the NAACP as a contact resource for recruiting African Americans.
3. Most of the plans used a boilerplate list of "activities" drawn straight from the language in the regulations with no indication how (or whether) the JAC actually does any or all of these activities listed. It appears that many of the JACs submit the same list year after year without including any evidence of the action steps actually taken.
4. Even though all of the JACs failed to meet their hiring goals, none of the plans examined the actions the JAC had taken in the previous year which had **failed** to address the JAC's affirmative action goals and what corrective changes the JAC was implementing in light of these failures (as required in the AAP regulations).
5. The plans did not address the issue of **retention** of journeymen or even retention of the prior year's apprenticeship class. Some plans did not include data on the race of their journeymen.
6. Most of the plans failed to address in a meaningful way how the JAC would deal with race discrimination and harassment on the job.

It did not appear that the Bureau of Apprenticeship Standards review of affirmative action plans was meaningful or rigorous, based on the 2010 documents showing compliance actions taken by the state Bureau of Apprenticeship Standards. The dates on the JACs' affirmative action plans (many several years old) suggested that the bureau was not regularly examining these plans or enforcing the federal executive orders.

**Bureau of Apprenticeship Standards Compliance Reviews of Affirmative Action Plans
of Milwaukee Area Joint Apprenticeship Committees (as of 2010)**

Joint Apprenticeship Committee	BAS Last Compliance Conducted	Period Reviewed	BAS Approval Date	BAS Approval Decision
Milwaukee Area Bricklaying JAC	9/23/2004	1/1/2003-12/31/2003	8/1/2005	Unknown. (BAS referenced compliance report not provided to the NAACP.)
Milwaukee Area Cement Masonry JAC	2/2/2009	1/1/2007-12/31/2007	1/20/2010	Yes. "Keep up your great outreach efforts...."
Milwaukee Area Electrical JAC	12/2/2009	1/1/2008-12/31/2008	1/19/2010	Yes. BAS asked JAC to disseminate AAP to contractors for their review and input; put BAS on website.
Milwaukee Area Ironworking JAC	12/14/2009	1/1/2009-12/14/2009	2/5/2010	No. (Corrective action letter not provided to NAACP.)
Milwaukee Area Painting and Decorating JAC	3/7/2006	1/1/2004-12/31/2004	10/17/2008	Yes. BAS said selection procedures need to be updated.
Milwaukee Area Plumbing JAC	4/1/2009	4/1/2008-4/1/2009	1/29/2010	Yes. "Although ..."
Milwaukee Area Sheet Metal JAC	4/1/2009	1/1/2007-12/9/2008	1/20/2010	Yes. "Although ..."
Milwaukee Area Sprinkler Fitting JAC	12/11/2008	1/1/2008-12/31/2008	2/5/2010	Yes. BAS asked JAC to identify female organizations to assist in targeting females.
Milwaukee Area Tile Setters JAC	11/13/2007	1/1/2006-12/31/2006	4/14/2008	Yes. BAS said JAC must keep complete records for apprentices that can be reviewed to determine compliance.
SE WI Area Carpentry JAC	??	??	2/5/2010	Yes. BAS letter references compliance review of Eau Claire Area Electrical, not SE WI Area Carpentry.
SE WI Area Steamfitting JAC	11/19/2009	1/1/2008-12/29-2008	1/19/2010	Yes. BAS asked JAC to disseminate AAP to contractors for review and input; and add BAS to website.
SE WI Construction Craft Laborers JAC			9/12/2006	Yes based on corrective action. (Documents not provided to NAACP)
SE Wisconsin Roofing & Waterproofing	12/15/2009	1/1/2009-12/14/2009	2/19/2010	Yes. BAS identified 5 deficiencies (including the absence of female apprenticeships and applicants).
Southeastern Glazing JAC	10/30/2009	1/1/2008-12/31/2008	1/29/2010	Yes. BAS asked JAC to identify female organizations to assist in targeting females.
Southern WI Heat & Frost Insulators JAC	11/22/2005	1/1/2003-12/31/2003	10/16/2006	Yes. (BAS recommendations and required corrective actions were not provided to NAACP)
Associated Builders & Contractors - WI-Waukesha Area	2/3/2010	1/1/2009-12/31/2009	2/5/2010	Yes. BAS asked JAC to identify female organizations to assist in targeting females.

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Chapter DWD 296

FEDERAL EQUAL OPPORTUNITY STANDARDS FOR APPRENTICESHIP PROGRAMS

DWD 296.01	Scope and purpose.
DWD 296.02	Definitions.
DWD 296.03	Authority to adopt state plan.
DWD 296.04	Equal opportunity standards.
DWD 296.05	Affirmative action plans.
DWD 296.06	Selection of apprentices.
DWD 296.07	Existing list of eligibles and public notice.
DWD 296.08	Records.
DWD 296.09	Compliance reviews.
DWD 296.10	Noncompliance With federal and state equal opportunity requirements.

DWD 296.11	Complaint procedure.
DWD 296.12	Adjustments in schedule for compliance review or complaint processing.
DWD 296.13	Sanctions.
DWD 296.14	Reinstatement of program registration.
DWD 296.15	Intimidatory or retaliatory acts.
DWD 296.16	Nondiscrimination.
DWD 296.17	Exemptions.

Note: Chapter Ind 96 was renumbered chapter ILHR 296 under s. 13.93 (2m) (b) 1., Stats., Register, February, 1996, No. 482. Chapter ILHR 296 was renumbered Chapter DWD 296 under s. 13.93 (2m) (b) 1., Stats., and corrections made under s. 13.93 (2m) (b) 6. and 7., Stats., Register, September, 1997, No. 501.

DWD 296.01 Scope and purpose. (1) This plan sets forth policies and procedures to promote equality of opportunity in apprenticeship programs registered with the state apprenticeship agency. These policies and procedures apply to the recruitment and selection of apprentices, and to all conditions of employment and training during apprenticeship and the procedures established provide for review of apprenticeship programs, for registering apprenticeship programs, for processing complaints, and for deregistering noncomplying apprenticeship programs.

(2) The purpose of this plan is to promote equality of opportunity in apprenticeship by prohibiting discrimination based on race, color, religion, national origin, or sex in apprenticeship programs by requiring affirmative action to provide equal opportunity in such apprenticeship programs and by coordinating this part with other equal opportunity programs.

History: Cr. Register, July, 1967, No. 139, eff. 8-1-67; r. and recr. Register, August, 1972, No. 200, eff. 9-1-72; renum. from Ind 85.11, Register, April, 1981, No. 304, eff. 5-1-81.

DWD 296.02 Definitions. (1) "Agency" means the department of workforce development, division of apprenticeship and training.

(2) "Department" means the U.S. department of labor.

(3) "Employer" means any person or organization employing an apprentice whether or not the apprentice is enrolled with such person or organization or with some other person or organization.

(4) "Apprenticeship program" means a program operated in accordance with ch. 106, Stats.

(5) "Sponsor" means any person or organization operating an apprenticeship program, irrespective of whether such person or organization is an employer.

(6) "Commission" means the Wisconsin department of workforce development secretary or any person specifically designated by the secretary.

(7) "Registration" means the approval of an apprenticeship program or indenture by the department in accordance with Wisconsin statutes.

(8) "Deregistration" means the cancellation of an apprenticeship program or indenture by the department in accordance with Wisconsin statutes.

(9) "Secretary of labor" means the secretary of labor, the assistant secretary of labor for manpower or any person specifically designated by either of them.

(10) "Minority count" means, for the purpose of determining underutilization, the combinations of race, color, and national Origin as used by EEOC identification, of 4 major minority groups should be used, namely, Negro, American Indian, Oriental

and Spanish-American. The latter minority group includes persons of Latin American, Mexican and Puerto Rican origin. In determining underutilization and establishment of goals, minorities are treated as one group, i.e., the numbers of Negro, American Indian, Oriental and Spanish-American are combined for a minority count. This applies to both data or minority count in the labor market area and in the sponsor's work force.

(11) "Female count" means, for the purpose of determining female underutilization, the combinations of race, color, and national origin as used by EEOC identification.

History: Cr. Register, July, 1967, No. 139, eff. 8-1-67; r. and recr. Register, August, 1972, No. 200, eff. 9-1-72; am. Register, November, 1978, No. 275, eff. 12-1-78; renum. from Ind 85.12, Register, April, 1981, No. 304, eff. 5-1-81.

DWD 296.03 Authority to adopt state plan. The authority for the implementation and adoption of these policies and procedures affecting the registration of apprenticeship programs with the agency is vested in the department under the authority of chs. 106 and 101, Stats., and other applicable statutes and regulations.

History: Cr. Register, July, 1967, No. 129, eff. 8-1-67; r. and recr. Register, August, 1972, No. 200, eff. 9-1-72; am. Register, November, 1978, No. 275, eff. 12-1-78; renum. from Ind 85.13, Register, April, 1981, No. 304, eff. 5-1-81.

DWD 296.04 Equal opportunity standards.

(1) OBLIGATION OF SPONSORS. Each sponsor of an apprenticeship program shall:

(a) Recruit, select, employ, and train apprentices during their apprenticeship, without discrimination because of race, color, religion, national origin, or sex; and

(b) Uniformly apply rules and regulations concerning apprentices, including but not limited to, equality of wages, periodic advancement, promotion, assignment of work, job performance, rotation among all work processes of the trade, imposition of penalties, or other disciplinary action, and all other aspects of the apprenticeship program administration by the program sponsor; and

(c) Take affirmative action to provide equal opportunity in apprenticeship, including adoption of an affirmative action plan as required by this state plan.

(2) EQUAL OPPORTUNITY PLEDGE. Each sponsor of an apprenticeship program shall include in its standards the following equal opportunity pledge:

"The recruitment, selection, employment and training of apprentices during their apprenticeship, shall be without discrimination because of race, color, religion, national origin or sex. The sponsor will take affirmative action to provide equal opportunity in apprenticeship and will Operate the apprenticeship program as required under 29 CFR part 30, and the equal employment opportunity rules of the state of Wisconsin."

(3) PROGRAMS PRESENTLY REGISTERED. Each sponsor of an apprenticeship program registered with the agency as of June 12,

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1978 shall, by no later than January 1, 1979, take the following actions:

(a) Include in the standards of its apprenticeship program the equal opportunity pledge prescribed by sub. (2), and

(b) Adopt an affirmative action plan required by s. DWD 296.05, and

(c) Adopt a selection procedure required by s. DWD 296.06. A sponsor adopting a selection method under s. DWD 296.06 (2) (a), (b) or (c) shall prepare, and have available for submission upon request, copies of its amended standards, affirmative action plans, and selection procedure. A sponsor adopting a selection method under s. DWD 296.06 (2) (d) shall submit to the agency copies of its standards, affirmative action plan and selection procedure in accordance with the requirements of s. DWD 296.06 (2) (d) 1.

(4) SPONSORS SEEKING NEW REGISTRATION. A sponsor of a program seeking new registration with the agency shall submit copies of its proposed program, affirmative action plan, selection procedures, and such other information as may be required.

(5) PROGRAMS SUBJECT TO APPROVED EQUAL EMPLOYMENT OPPORTUNITY PLANS. A sponsor shall not be required to adopt an affirmative action plan under s. DWD 296.05 or a selection procedure under s. DWD 296.06 if it submits to the agency satisfactory evidence that it is in compliance with an equal employment opportunity program providing for the selection of apprentices and for affirmative action in apprenticeship including goals and timetables for women and minorities which has been approved as meeting the requirements of Title VII of the Civil Rights Act of 1964 as amended (42 USC 2000e et seq.) and its implementing regulations published in Title 29 of the Code of Federal Regulations, Chapter XIV or executive order 11246, as amended, and its implementing regulations at Title 41 of Code of Federal Regulations, chapter 60: *Provided*, that plans approved, modified or renewed subsequent to the effective date of this amendment will qualify for this exception only if the goals and timetables for minorities and women for the selection of apprentices provided for in such plans are equal to or greater than the goals required under this plan.

(6) PROGRAMS WITH FEWER THAN 5 APPRENTICES. A sponsor of a program in which fewer than 5 apprentices are indentured may not be required to adopt an affirmative action plan under s. DWD 296.05 or a selection procedure under s. DWD 296.06 provided, that such program was not adopted to circumvent the requirements of this plan.

History: Cr. Register, July, 1967, No. 139, eff. 8-1-67; r. and recr. Register, August, 1972, No. 200, eff. 9-1-72; am. Register, November, 1978, No. 275, eff. 12-1-78; renum. from Ind 85.14, Register, April, 1981, No. 304, eff. 5-1-81; corrections in (3), (5) and (6) made under s. 13.93 (2m) (b) 7., Stats., Register, February, 1996, No. 482.

DWD 296.05 Affirmative action plans. (1) ADOPTION OF AFFIRMATIVE ACTION PLANS. A sponsor's commitment to equal opportunity in recruitment, selection, employment, and training of apprentices shall include the adoption of a written affirmative action plan.

(2) DEFINITION OF AFFIRMATIVE ACTION. Affirmative action is not mere passive nondiscrimination. It includes procedures, methods, and program for the identification, positive recruitment, training, and motivation of present and potential minority and female (minority and nonminority) apprentices. It is action which will equalize opportunity in apprenticeship so as to allow full utilization of minority and women work potential. The overall result to be sought is equal opportunity in apprenticeship for all individuals participating in or seeking entrance to Wisconsin's labor force.

(3) OUTREACH AND POSITIVE RECRUITMENT. An acceptable affirmative action plan must include adequate provision for outreach and positive recruitment that would reasonably be expected to increase minority and women participation in apprenticeship

by expanding the opportunity of these persons to become eligible for apprenticeship selection. In order to achieve these objectives, sponsors shall undertake activities such as those listed below. It is not contemplated that each sponsor necessarily will include all of the listed activities in its affirmative action program. The scope of the affirmative action program will depend on all the circumstances including the size and type of the program and its resources. However, the sponsor will be required to undertake a significant number of appropriate activities in order to enable it to meet its obligations under this part. The affirmative action plan shall set forth the specific steps the sponsor intends to take in the areas listed below.

(a) 1. Dissemination of information concerning the nature of apprenticeship, availability of apprenticeship opportunities, sources of apprenticeship applications, and the equal opportunity policy of the sponsor.

2. For programs accepting applications only at specified intervals, such information shall be disseminated at least 30 days in advance of the earliest date of application at each interval.

3. For programs customarily receiving applications throughout the year, such information shall be regularly disseminated but not less than semiannually.

4. Such information shall be given to the agency, local schools, employment service office, community organizations which can effectively reach minority and women's groups, and published in newspapers which are circulated in the minority community as well as the general areas in which the program sponsor operates. When apprenticeship openings are advertised in the newspapers, the "Help Wanted — Male or Female" column should be used.

(b) Participate in annual workshops conducted by employment service agencies for the purpose of familiarizing school, employment service and other appropriate personnel with the apprenticeship system and current opportunities therein.

(c) Cooperation with local school boards, vocational education systems, and other agencies to develop programs for preparing students to meet the standards and criteria required to qualify for entry into apprenticeship programs.

(d) Internal communication of the sponsor's equal opportunity policy in such a manner as to foster understanding, acceptance and support among the sponsor's various officers, supervisors, employees and members and to encourage such persons to take the necessary action to aid the sponsor in meeting its obligations under s. DWD 296.05.

(e) Engaging in programs such as outreach for the positive recruitment and preparation of potential applicants for apprenticeships; where appropriate and feasible, such programs shall provide for pretesting experience and training. If no such programs are in existence, the sponsor shall seek to initiate these programs, or when available to obtain financial assistance from the department. In initiating and conducting these programs, the sponsor may be required to work with other sponsors and appropriate community organizations. The sponsor shall also initiate programs to prepare and encourage women to enter traditionally male programs.

(f) To encourage the establishment and utilization of programs of preapprenticeship, preparatory trade training, or other designed to prepare candidates for apprenticeship, a sponsor shall make appropriate provision in its affirmative action plan to assure that those who complete such programs are afforded full and equal opportunity for admission into the apprenticeship program.

(g) Utilization of journeymen to assist in the implementation of the sponsor's affirmative action program.

(h) Granting advance standing or credit on the basis of previously acquired experience, training, skills or aptitude for all applicants equally.

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(i) Admitting to apprenticeship programs persons whose age exceeds the maximum age for admission to the program, where such action is necessary to assist the sponsor in achieving its affirmative action obligations.

(j) Such other action as to insure that the recruitment, selection, employment, and training of apprentices during apprenticeship, shall be without discrimination because of race, color, religion, national origin, or sex; such as: general publication of apprenticeship opportunities and advantages in advertisements, industry reports, articles, etc.; use of present minority or women apprentices and journeymen as recruiters; career counseling; periodic auditing of affirmative action programs and activities; and development of reasonable procedures between the sponsor and employers of apprentices to insure that equal employment opportunity is being granted including reporting systems, on-site reviews, briefing sessions, etc.

(4) GOALS AND TIMETABLES. (a) A sponsor adopting a selection method under s. DWD 296.06 (2) (a) or (b) which determines on the basis of the analysis described in sub. (5) that it has deficiencies in terms of underutilization of minorities and/or women (minority and nonminority) in the craft or crafts represented by the program shall include in its affirmative action plan percentage goals and timetables for the admission of minority and/or female (minority and nonminority) applicants into the eligibility pool.

(b) A sponsor adopting a selection method under s. DWD 296.06 (2) (c) or (d) which determines on the basis of the analysis described in sub. (5) that it has deficiencies in terms of the underutilization of minorities and/or women (minority and nonminority) in the craft or crafts represented by the program shall include in its affirmative action plan percentage goals and timetables for the selection of minority and/or female (minority and nonminority) applicants for the apprenticeship program.

(c) "Underutilization" as used in this subsection refers to the situation where there are fewer minorities and/or women (minority and nonminority) in the particular craft or crafts represented by the program than would reasonably be expected in view of an analysis of the specific factors in sub. (5) (a) through (e). Where, on the basis of the analysis, the sponsor determines that it has no deficiencies, no goals and timetables need be established. However, where no goals and timetables are established, the affirmative action plan shall include a detailed explanation why no goals and timetables have been established.

(d) Where the sponsor fails to submit goals and timetables as part of its affirmative action plan or submits goals and timetables which are unacceptable, and the agency determines that the sponsor has deficiencies in terms of underutilization of minorities and/or women (minority and nonminority) within the meaning of this section, the agency shall establish goals and timetables applicable to the Sponsor for the admission of minority and/or female (minority and nonminority) applicants into the eligibility pool or Selection of apprentices, as appropriate. The sponsor shall make good faith efforts to attain these goals and timetables in accordance with the requirements of this section.

(5) ANALYSIS TO DETERMINE IF DEFICIENCIES EXIST. The sponsor's determination as to whether goals and timetables shall be established, shall be based on an analysis of at least the following factors, which analysis shall be set forth in writing as part of the affirmative action plan:

(a) The minority and/or female (minority and nonminority) population of the labor market area in which the program sponsor operates;

(b) The size of the minority and/or female (minority and nonminority) labor force in the program Sponsor's labor market area;

(c) The percentage of minority and/or female (minority and nonminority) participation as apprentices in the particular craft as compared with the percentage of minorities and females in the labor force in the program sponsor's labor market area;

(d) The percentage of minority and/or female (minority and nonminority) participation as journeymen employed by the employer or employers participating in the program as compared with the percentage of minorities and/or women (minority and nonminority) in the sponsor's labor market area and the extent to which the sponsor should be expected to correct any deficiencies through the achievement of goals and timetables for the selection of apprentices.

(e) The general availability of minorities and/or women (minority and nonminority) with present or potential capacity for apprenticeship in the program sponsor's labor market area.

(6) ESTABLISHMENT AND ATTAINMENT OF GOALS AND TIMETABLES. The goals and timetables shall be established on the basis of the sponsor's analysis of its underutilization of minorities and/or female and its entire affirmative action program. In establishing the goals, the sponsor should consider the results which could be reasonably expected from its good faith efforts to make its overall affirmative action program work. Compliance with these requirements shall be determined by the agency as to whether the sponsor has met its goals within its timetable, or failing that, whether it has made good faith efforts to meet its goals and timetables. Its "good faith efforts" shall be judged by whether it is following its affirmative action program and attempting to make it work, including evaluation and changes in its program where necessary to obtain the maximum effectiveness toward the attainment of its goals. However, in order to deal fairly with program sponsors, and with women who are entitled to protection under the goals and timetables requirements, during the first 12 months after the effective date of these rules, the program sponsor would generally be expected to set a goal for women for the entering year class at a rate which is not less than 50% of the proportion women are of the workforce in the program sponsor's labor market area and set a percentage goal for women in each class beyond the entering class which is not less than the participation rate of women currently in the preceding class. At the end of the first 12 months after the effective date of these rules, sponsors are expected to make appropriate adjustments in goals. (See s. DWD 296.08 (2)).

(7) DATA AND INFORMATION. The secretary of labor shall make available to program sponsors data and information on minority and/or female (minority and nonminority) population and labor force characteristics for each standard metropolitan statistical area, and for other special areas as appropriate.

History: Cr. Register, July, 1967, No. 159, eff. 8-1-67; r. and recr. Register, August, 1972, No. 200, eff. 9-1-71; am. Register, November, 1978, No. 275, eff. 12-1-78; renum. from Ind 85.15, Register, April, 1981, No. 304, eff. 5-1-81; corrections made under s. 13.93 (2m) (b) 7., Stats., Register, February, 1996, No. 482.

DWD 296.06 Selection of apprentices. (1) OBLIGATIONS OF SPONSORS. In addition to the development of a written affirmative action plan to insure that minorities and women have an equal opportunity for selection as apprentices and otherwise insure the prompt achievement of full and equal opportunity in apprenticeship, each sponsor shall further provide in its affirmative action program that the selection of apprentices shall be made under one of the methods specified in sub. (2) (a) through (d).

(2) SELECTION METHODS. The sponsor shall adopt one of the following methods for selecting apprentices prior to January 1, 1979.

(a) *Selection on basis of rank from pool of eligible applicants.*

1. Selection. a. A sponsor may select apprentices from a pool of eligible applicants created in accordance with the requirements of subd. 3. on the basis of the rank order of scores of applicants on one or more qualification standards where there is a significant statistical and practical relationship between rank order of scores and performance in the apprenticeship program.

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b. In demonstrating such relationship, the sponsor shall follow the procedures set forth in guidelines on employee selection procedures published in 41 CFR Part 60-3.

2. Requirements. The sponsor adopting this method of selecting apprentices shall meet the requirements of subds. 3. through 7.

3. Creation of pool of eligibles. a. A pool of eligibles shall be created from applicants who meet the qualifications of minimum legal working age; or from applicants who meet qualification standards in addition to minimum legal working age provided that any additional qualification standards conform with the following requirements:

b. The qualification standards, and the procedures not determining such qualification standards, shall be stated in detail and shall provide criteria for the specific factors and attributes to be considered in evaluating applicants for admission to the pool. The score required under each qualification standard for admission to the pool shall also be specified. All qualification standards, and the Score required on any standard for admission to the pool, shall be directly related to job performance, as shown by a significant statistical and practical relationship between the score on the standards, and the score required for admission to the pool, and performance in the apprenticeship program. In demonstrating such relationships, the sponsor shall follow the procedures set forth in 41 CFR Part 60-3. Qualifications shall be considered as separately required so that the failure of an applicant to attain the specified score under a single qualification standard shall disqualify the applicant from admission to the pool.

c. Any qualification standard for admission to the pool consisting of aptitude test scores shall be directly related to job performance, as shown by significant statistical and practical relationships between the score on the aptitude tests, and the score required for admission to the pool, and performance in the apprenticeship program. In determining such relationships, the sponsor shall follow the procedures set forth in 41 CFR Part 60-3. These requirements shall also be applicable to aptitude tests utilized by a program sponsor which are administered by a state employment service agency, a private employment agency, or any other person, agency or organization engaged in the selection or evaluation of personnel.

d. All educational attainments or achievements as qualifications for admission to the pool shall be directly related to job performance, as shown by a significant statistical and practical relationship between the score, and the score required for admission to the pool, and performance in the apprenticeship program. In demonstrating such relationships, the sponsor shall meet the requirements of 41 CFR Part 60-3. School records or the results of general education development tests recognized by the state or local public instruction authority shall be evidence of educational achievement. Education requirements shall be applied uniformly to all applicants.

4. Oral interviews. Oral interviews shall not be used as a qualification standard for admission into an eligibility pool. However, once applicants are placed in the eligibility pool, and before they are selected for apprenticeship from the pool, they may be required to submit to an oral interview. Oral interviews shall be limited only to such objective questions as may be required to determine the fitness of applicants to enter the apprenticeship program, but shall not include questions relating to qualifications previously determined in gaining entrance to the eligibility pool. When an oral interview is used, each interviewer shall prepare a summary of any conclusions. Applicants rejected from the pool of eligibles on the basis of an oral interview shall be given a written statement of Such rejection, the reasons therefor, and the appeal rights available to the applicant.

5. Notification of applicants. All applicants who meet the requirements for admission shall be notified and placed in the eligibility pool. The program sponsor shall give each rejected appli-

cant notice of the rejection, including the reasons for the rejection, the requirements for admission to the pool of eligibles, and the appeal rights available to the applicant.

6. Goals and timetables. The sponsor shall establish, where required by s. DWD 296.05 (5), percentage goals and timetables for the admission of minority and/or women (minority and nonminority) into the pool of eligibles in accordance with the provisions of s. DWD 296.05 (4), (5), and (6).

7. Compliance. A sponsor shall be deemed to be in compliance with its commitments under subd. 6. if it meets its goals or timetables or if it makes a good faith effort to meet these goals and timetables. In the event of the failure of the sponsor to meet its goals and timetables, it shall be given an opportunity to demonstrate that it has made every "good faith effort" to meet its commitments of s. DWD 296.05 (6). All the actions of the sponsor shall be reviewed and evaluated in determining whether such good faith efforts have been made.

(b) *Random selection from pool of eligible applicants.* 1. A sponsor may select apprentices from a pool of eligible applicants on a random basis. The method or random selection is subject to approval by the agency. Supervision of the random selection process shall be by an impartial person or persons selected by the sponsor, but not associated with the administration of the apprenticeship program. The time and place of the selection, and the number of apprentices to be selected, shall be announced. The place of the selection shall be open to all applicants and the public. The names of apprentices drawn by this method shall be posted immediately following the selection at the program sponsor's place of business.

2. The sponsor adopting this method of selecting apprentices shall meet the requirements of par. (a) 3. to 5. relating to the creation of pool of eligibles, oral interviews and notification of applicants.

3. Goals and timetables. The sponsor shall establish, where required by s. DWD 296.05 (4), percentage goals and timetables for the admission of minority and/or women (minority and nonminority) into the pool of eligibles in accordance with the provisions of s. DWD 296.05 (4), (5), and (6).

4. Compliance. Determinations as to the sponsor's compliance with its obligations under these rules shall be in accordance with the provisions of par. (a) 7.

(c) *Selection from pool of current employees.* 1. Selection. A sponsor may select apprentices from an eligibility pool of workers already employed by the program sponsor in a manner prescribed by a collective bargaining agreement where such exists, or by the sponsor's established promotion policy. The sponsor adopting this method of selecting apprentices shall establish goals and timetables for the selection of minority and/or female (minority and nonminority) apprentices, unless the sponsor concludes, in accordance with the provisions of s. DWD 296.05 (4), (5) and (6) that it does not have deficiencies in terms of underutilization of minorities and/or women (minority and nonminority) in the apprenticeship of journeymen crafts represented by the program.

2. Compliance. Determination as to the sponsor's compliance with its obligations under the regulations shall be in accordance with the provisions of par. (a) 7.

(d) *Alternative selection methods.* 1. Selection. A sponsor may select apprentices by means of any other method, including its present selection method, provided that the sponsor meets the following requirements:

a. Within 90 days of the effective date of this plan, the sponsor shall submit to the agency a detailed statement of the revised selection method it proposes to use along with the rest of its written affirmative action program including where required by s. DWD 296.05 (4), its percentage goals and timetables for the selection of minority and/or female (minority and nonminority) applicants for apprenticeship and its written analysis, upon which such goals and timetables, or lack thereof, are based. The establishment

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of goals and timetables shall be in accordance with the provisions of s. DWD 296.05 (4), (5), and (6). The sponsor may not implement any such selection method until the agency has approved the selection method as meeting the requirements of qualifications standards of par. (d) 1. and has approved the remainder of its affirmative action program including its goals and timetables. If the agency fails to act upon the selection method and the affirmative action program within 30 days of its submission, the sponsor may implement the selection method on the effective date of this plan.

b. Apprentices shall be selected on the basis of objective and specific qualification standards. Examples of such standards as fair aptitude tests, school diplomas or equivalent, occupationally essential physical requirements, fair interviews, school grades, and previous work experience. Where interviews are used, adequate records shall be kept including a brief summary of each interview and the conclusions on each of the specific factors, e.g., motivation, ambition, and willingness to accept direction which are part of the total judgment. In applying any such standards, the sponsor shall meet the requirements of 41 CFR Part 60-3.

2. Compliance. Determination as to the sponsor's compliance with its obligations under these regulations shall be in accordance with the provisions of par. (a) 7. Where a sponsor uses this selection method and despite its good faith efforts, fails to meet its goals and timetables, the sponsor may be required to make appropriate changes in its affirmative action program to the extent necessary to obtain maximum effectiveness towards the attainment of its goals. The sponsor may also be required to develop and adopt an alternative selection method, including a method prescribed by the agency, where it is determined that the failure of the sponsor to meet its goals is attributable in substantial part to the selection method. Where the sponsor's failure to meet its goals and timetables is attributable in substantial part to its use of a qualification standard the sponsor may be required to demonstrate that such qualification standard is directly related to job performance, in accordance with the provisions of par. (a) 3.

History: Cr. Register, July, 1967, No. 139, eff. 8-1-67; r. and recr. Register, August, 1972, No. 200, eff. 9-1-72; am. Register, November, 1978, No. 275, eff. 12-1-78; renum. from Ind 85.16, Register, April, 1981, No. 304, eff. 5-1-81; corrections made under s. 13.93 (2m) (b) 4. and 7., Stats., Register, February, 1996, No. 482.

DWD 296.07 Existing list of eligibles and public notice. (1) A sponsor adopting a selection method under s. DWD 296.06 (2) (a) (b), and a sponsor adopting a selection method under s. DWD 296.06 (2) (d) who determines that there are fewer minorities and/or women (minority and nonminority) on its existing lists of eligibles than would reasonably be expected in view of the analysis described in s. DWD 296.05 (5) shall discard all existing eligibility lists upon approval and adoption of their selection methods and affirmative action plan. New eligibility lists shall be established and current copies will be provided the agency. The sponsor shall provide at least 30 days of public notice in advance of the earliest date applicants may apply and establish a reasonable period of not less than 2 weeks for accepting applications for the eligibility lists. Notification procedures shall be outlined in the sponsor's affirmative action plan.

(2) Applicants who have been placed in a pool of eligibles shall be retained on lists of eligibles subject to selection for a period of 2 years. Applicants may be removed from the list at an earlier date by their request or following their failure to respond to an apprentice job opportunity given by registered return receipt mail notice. Applicants who have been accepted in the program shall be afforded a reasonable period of time in light of the customs and practices of the industry for reporting for work. All applicants shall be treated equally in determining such period of time. It shall be the responsibility of the applicant to keep the sponsor informed of a current mailing address. A sponsor may restore to the list of eligibles an applicant who has been removed from the

list at his or her request or who has failed to respond to an apprenticeship job opportunity.

History: Cr. Register, August, 1972, No. 200, eff. 9-1-72; am. Register, November, 1978, No. 275, eff. 12-1-78; renum. from Ind 85.17, Register, April, 1981, No. 304, eff. 5-1-81; corrections made under s. 13.93 (2m) (b) 7., Stats., Register, February, 1996, No. 482.

DWD 296.08 Records. (1) OBLIGATIONS OF SPONSORS. Each sponsor shall keep adequate records including a summary of the qualifications of each applicant, the basis for evaluation and for selection or rejection of each applicant, the records pertaining to interviews of applicants, the original application for each applicant, information relative to the operation of the apprenticeship program, including but not limited to job assignment, promotion, demotion, lay-off, or termination, rates of pay, or other forms of compensation or conditions of work, and any other records pertinent to a determination of compliance with these regulations, as may be required by the agency. The records pertaining to individual applicants, whether selected or rejected shall be maintained in such manner as to permit identification of minority and female (minority and nonminority) participants.

(2) AFFIRMATIVE ACTION PLANS. Each sponsor must retain a statement of its affirmative action plan required by s. DWD 296.05 for the prompt achievement of full and equal opportunity in apprenticeship, including all data and analysis made pursuant to the requirements of s. DWD 296.05. Sponsors shall annually review their affirmative action plan and update it where necessary.

(3) QUALIFICATION STANDARDS. Each sponsor must maintain evidence that its qualification standards have been validated in accordance with the requirements set forth in s. DWD 296.05 (2).

(4) MAINTENANCE OF RECORDS. The records required by this plan and any other information relevant to compliance with these rules. shall be maintained for 5 years and made available upon request to the agency or the department of labor.

(5) RECORDS OF THE AGENCY. The agency will keep adequate records, including registration requirements, approved individual program standards, registration actions, deregistration actions, program compliance reviews and investigations, individual program minority count, total apprenticeship minority count, individual sex count, and total sex count pertinent to a determination of compliance with this plan. The agency will make reports to the department that are reasonably pertinent to the compliance of this plan as required.

History: Cr. Register, August, 1972, No. 200, eff. 9-1-72; am. Register, November, 1978, No. 275, eff. 12-1-78; renum. from Ind 85.18, Register, April, 1981, No. 304, eff. 5-1-81; corrections made under s. 13.93 (2m) (b) 7., Stats., Register, February, 1996, No. 482.

DWD 296.09 Compliance reviews. The agency will regularly conduct systematic review of apprenticeship programs in order to determine the extent to which sponsors are complying with these rules and will also conduct compliance reviews undertaking sanctions under s. DWD 296.13. In the case of sponsors seeking new registration, the agency will provide appropriate recommendations to the sponsor to enable it to achieve compliance for registration purposes.

History: Cr. Register, August, 1972, No. 200, eff. 9-1-72; am. Register, November, 1978, No. 275, eff. 12-1-78; renum. from Ind 85.19, Register, April, 1981, No. 304, eff. 5-1-81; correction made under s. 13.93 (2m) (b) 7., Stats., Register, February, 1996, No. 482.

DWD 296.10 Noncompliance With federal and state equal opportunity requirements. A pattern of practice of noncompliance by a sponsor (or where the sponsor is a joint apprenticeship committee, by one of the parties represented on such committee) with federal or state laws or regulations requiring equal opportunity may be grounds for the imposition of sanctions in accordance with s. DWD 296.13 if such compliance is related to the equal employment opportunity of apprentices and/or graduates of such an apprenticeship program under this plan. The sponsor shall take affirmative steps to assist and cooperate with

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employers and unions in fulfilling their equal employment opportunity obligations.

History: Cr. Register, August, 1972, No. 200, eff. 9-1-72; am. Register, November, 1978, No. 275, eff. 12-1-78; renum. from Ind 85.20, Register, April, 1981, No. 304, eff. 5-1-81; correction made under s. 13.93 (2m) (b) 7., Stats., Register, February, 1996, No. 482; correction made under s. 13.93 (2m) (b) 7., Stats., Register November 2002 No. 563.

DWD 296.11 Complaint procedure. (1) FILING. (a) Apprentices or applicants for apprenticeship who believe that they have been discriminated against on the basis of race, color, religion, national origin, or sex with regard to apprenticeship or that the equal opportunity standards have not been followed in the operation of an apprenticeship program may, personally or by an authorized representative, file a complaint with the agency or with a private review body established pursuant to par. (c). The complaint shall be in writing and shall be signed by the complainant. It must include the name, address, and telephone number of the person allegedly discriminated against, the program sponsor involved, and a brief description of the circumstances causing the complaint.

(b) The complaint must be filed not later than 180 days from the date of the alleged discrimination or specified failure to follow the equal opportunity standards; and, in the case of complaints filed directly with review bodies designated by program sponsors to review such complaints, any referral of such complaint by the complainant to the agency must occur within the time limitation stated above or 30 days from the final decision of such review body, whichever is later. The time may be extended by the agency for good cause shown.

(c) Sponsors are encouraged to establish fair, speedy and effective procedures for a review body to consider complaints or failure to follow the equal opportunity standards. A private review body established by the program sponsor for this purpose should number 3 or more responsible persons from the community serving in this capacity without compensation.

(d) Members of the review body should not be directly associated with the administration of an apprenticeship program. Sponsors may join together in establishing a review body to serve the needs of programs within the community.

(2) PROCESSING OF COMPLAINTS. (a) 1. When the sponsor has designated a review body for reviewing complaints, and if the agency determines that such review body will effectively enforce the equal opportunity standards, the agency, upon receiving a complaint shall refer the complaint to the review body.

2. The agency shall, within 30 days following the referral of a complaint to the review body, obtain reports from the complainant and the review body as to the disposition of the complaint. If the complaint has been satisfactorily adjusted, and there is no other indication of failure to apply equal opportunity standards, the case shall be closed and the parties appropriately informed.

3. When a complaint has not been resolved by the review body within 90 days or where, despite satisfactory resolution of the particular complaint by the review body, there is evidence that the equal opportunity practices of the apprenticeship program are not in accordance with this plan, the agency may conduct such compliance review as found necessary, and will take all necessary steps to resolve the complaint.

(b) Where no review body exists, the agency may conduct such compliance review as found necessary in order to determine the facts of the complaint, and obtain such other information relating to compliance with these regulations as the circumstances warrant.

History: Cr. Register, August, 1972, No. 200, eff. 9-1-72; am. Register, November, 1978, No. 275, eff. 12-1-78; renum. from Ind 85.21, Register, April, 1981, No. 304, eff. 5-1-81.

DWD 296.12 Adjustments in schedule for compliance review or complaint processing. If, in the judgment

of the agency, a particular situation warrants and requires special processing and either expedited or extended determination, it shall take the steps necessary to permit such determination if it finds that no person or party affected by such determination will be prejudiced by such special processing.

History: Cr. Register, August, 1972, No. 200, eff. 9-1-72; am. Register, November, 1978, No. 275, eff. 12-1-78; renum. from Ind 85.22, Register, April, 1981, No. 304, eff. 5-1-81.

DWD 296.13 Sanctions. (1) AGENCY ACTIONS. Where the agency, as a result of a compliance review or other reason, determines that there is reasonable cause to believe that an apprenticeship program is not operating in accordance with this plan and voluntary collective action has not been taken by the program sponsor, the agency shall institute proceedings to deregister the program or institute court action under the applicable state statutes and it shall refer the matter to the department for referral to the attorney general with recommendations for the institution of a court action by the attorney general under title VII of the civil rights act of 1964.

(2) DEREGISTRATION. Deregistration proceedings shall be conducted in accordance with the following procedures:

(a) The agency shall notify the sponsor, in writing, that a determination of reasonable cause has been made under sub. (1) and that the apprenticeship program may be deregistered unless, within 15 days of the receipt of the notice, the sponsor requests a hearing. The notification shall specify the facts on which the determination is based.

(b) If, within 15 days of the receipt of the notice provided for in sub. (1), the sponsor mails a request for a hearing, the department shall convene a hearing in accordance with sub. (3).

(c) The department shall make a final decision on the basis of the record before it, which shall consist of the compliance review file and other evidence presented and, if a hearing was conducted pursuant to sub. (3), the proposed findings and recommended decision of the hearing officer. In its discretion, the department may allow the sponsor a reasonable time to achieve voluntary corrective action. If the department's decision is that the apprenticeship program is not operating in accordance with this plan, it will implement action as referred to in sub. (1). In each case in which such action is ordered, the department shall make public notice of the order and shall notify the sponsor and the complainant, if any, and the department. The agency shall inform any sponsor whose program has been deregistered that it may appeal such deregistration to the department in accordance with procedures of 29 CFR 30.15.

(3) HEARINGS. Hearings shall be conducted in accordance with the following procedures:

(a) Within 30 days of its receipt of a request for a hearing, the department shall designate a hearing officer. The hearing officer shall give reasonable notice of such hearing by registered mail, return receipt requested, to the sponsor. Such notice shall include a reasonable time and place of hearing; a statement of the provisions of this plan pursuant to which the hearing is to be held; and a concise statement of the matters pursuant to which the action forming the basis of the hearing is proposed to be taken.

(b) The hearing officer shall regulate the course of the hearing. Hearings shall be informally conducted. Every party shall have the right to counsel, and a fair opportunity to present his or her case including such cross-examination as may be appropriate in the circumstances. Hearing officers shall make their proposed findings and recommended decisions to the department upon the basis of the record before them.

History: Cr. Register, August, 1972, No. 200, eff. 9-1-72; am. Register, November, 1978, No. 275, eff. 12-1-78; renum. from Ind 85.23, Register, April, 1981, No. 304, eff. 5-1-81.

DWD 296.14 Reinstatement of program registration. Any apprenticeship program deregistered pursuant to this

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plan may be reinstated upon presentation of adequate evidence to the department that the apprenticeship program is operating in accordance with this plan.

History: Cr. Register, August, 1972, No. 200, eff. 9-1-72; am. Register, November, 1978 No. 275, eff. 12-1-78; renum. from Ind 85.24, Register, April, 1981, No. 304, eff. 5-1-81.

DWD 296.15 Intimidatory or retaliatory acts. Any intimidation, threat, coercion, or retaliation by or with the approval of any sponsor against any person for the purpose of interfering with any right or privilege secured by Wisconsin's apprenticeship or fair employment practices laws, Title VII of the Civil Rights Act of 1964, executive order 11246 as amended, or because he/she has made a complaint, testified, assisted, or participated in any manner in an investigation proceeding, or hearing under this plan shall be considered noncompliance with the equal opportunity standards of this plan. The identity of complainants shall be kept confidential except to the extent necessary to carry out the purpose of this plan, including the conduct of any investigation, hearing or judicial proceeding arising therefrom.

History: Cr. Register, August, 1972, No. 200, eff. 9-1-72; am. Register, Novem-

ber, 1978, No. 275, eff. 12-1-78; renum. from Ind 85.25, Register, April, 1981, No. 304, eff. 5-1-81.

DWD 296.16 Nondiscrimination. The commitments contained in the sponsor's affirmative action program are not intended and shall not be used to discriminate against any qualified applicant or apprentice on the basis of race, color, religion, national origin, or sex.

History: Cr. Register, August, 1972, No. 200, eff. 9-1-72; renum. from Ind 85.26, Register, April, 1981, No. 304, eff. 6-1-81.

DWD 296.17 Exemptions. Requests for exemption from these regulations, or any part thereof, shall be made in writing to the department and shall contain a statement of reasons supporting the request. Exemptions may be granted for good cause. The agency will immediately notify the department any such exemptions granted affecting a substantial number of employees and the reasons therefor.

History: Cr. Register, August, 1972, No. 200, eff. 9-1-72; am. Register, November, 1978, No. 275, eff. 12-1-78; renum. from Ind 85.27, Register, April, 1981, No. 304, eff. 5-1-81.